Scope

The scope of this methodology is the fees and charges setting process for the activities below to achieve full cost recovery:

- A. Taxi vehicle (including plate) 1 year
- B. Private hire vehicle (including plate) 1 year
- C. Taxi vehicle change
- D. Private hire vehicle change
- E. Taxi temporary vehicle change 3 months
- F. Private hire vehicle change 3 months
- G. Vehicle plate
- H. Private hire vehicle signs
- I. Private Hire Operator 5 years
- J. Taxi driver 3 years
- K. Private hire driver 3 years
- L. Taxi knowledge test
- M. Private hire knowledge test
- N. Driver Replacement badge
- O. Convert from private hire driver to taxi driver

Fees Setting Process - Timetable for fees and charges 2022-23

No.	Action	Date	Officer/Department
1	Annual Timesheet data prepared and analysed	October 2021	Business Support
2	Hourly rate prepared	October 2021	Finance
3	Vehicle, private hire and operator activity data collated	October 2021	Licensing
	Identify cost of plates and door signs		
4	Draft budget sheets produced.	End May 2022	Finance
5	Draft fees prepared in accordance with approved methodology using information collated in 1-4	Beginning June 2022	Licensing and Finance
6	Budget reviewed against predicted income and salary allocations Internal recharges reviewed for 2018/19	Beginning June 2022	Licensing and Finance
7	Draft fees audited by Audit	June 2022	Audit
8	Meeting Licensing, Audit and Finance to discuss audit findings and agree fees	June 2022	Licensing, Finance and
	and charges		Audit
9	Make any adjustments to budgets, salary allocations and fees and charges	June 2022	Licensing and Finance
	finalised after meeting at No. 8		
10	CMT	22 June 2022	Licensing
11	Executive Liaison	29 June 2022	Licensing
12	Fees and Charges approved by Licensing Committee	20 July 2022	Licensing
13	Fees and Charges advertised in Newspaper	July/August 2022	Licensing
14	Objections and responses collated and prepared to be heard by Licensing	August 2022	Licensing
	Committee		
15	CMT - objections	August 2022	Licensing
16	Objections heard by Licensing Committee and set of Fees and Charges Approved	September 2022	Licensing
17	Approved Fees and Charges implemented	October 2022	Licensing

No.	Action		
1	Annual Timesheet data prepared and analysed		
	Timesheet data for officers in business support, licensing, and the environmental health manager to be collated for previous 52 week		
	period using date range 1 October 2020 to 30 September 2021. Total time spent by licence type to be calculated by the above officer		
	groups.		
	During the year timesheet data will be reviewed on a monthly basis by the business support and licensing team leader to check for		
	accuracy and completion)		
	(Officers are provided with a guidance document on completion of timesheets which provides assistance on categorising activities)		
2	Hourly rate prepared		
	The average officer hourly rate for business support and licensing officers is required plus the hourly rate for customer services and the		
	regulatory services manager.		
	1. Identify the current licensing and business support posts to be included in each group.		
	2. Calculate the average hourly rate as at 30 September 2021 including officer salaries plus on-costs.		
	Officer: Finance		
	Officer. Finance		
3	Vehicle, private hire and operator activity data collated		

The number of activities below is obtained from the computer system for the period 1 October 2020 to 30 September 2021.

- 1. Taxi vehicle applications
- 2. Private hire vehicle applications
- 3. Taxi vehicle change
- 4. Private hire vehicle change
- 5. Taxi temporary vehicle change (3 months)
- 6. Private hire vehicle change (3 months)
- 7. Private hire operators applications
- 8. Taxi driver applications
- 9. Private hire applications
- 10. Taxi knowledge test
- 11. Private hire knowledge test
- 12. Convert from private hire driver to taxi driver
- 13. Driver replacement badge

Identify cost of plates and private hire door signs

Identify cost of purchasing plates and private hire door signs for the forthcoming year.

4. Draft budget sheets produced

Version 1 of draft budgets for cost centres H1104, H1107, H1108 and H1109 are produced in July - budgets will be reviewed by Finance and Licensing.

Version 2 of draft budgets for cost centres H1104, H1107, H1108 and H1109 are produced in Mid-Sept – draft salary allocations will be entered in the budget for the previous 12 months (1 September to 31 August). Timesheet data analysed will be used to adjust salary allocations in budget for forthcoming year as appropriate.

Version 3 of draft budgets for cost centres H1104, H1107, H1108 and H1109 are produced in late-October/early-November for financial year 2019/20 – final salary allocations for period 1 October 2020 to 30 September 2021 are included. Timesheet data analysed will be

used to adjust salary allocations in budget for forthcoming year as appropriate.

Identify budget for private hire door signs and taxi rank maintenance separately.

5. <u>Draft fees prepared by Licensing and Finance in accordance with approved methodology using information collated in No. 1-4 above</u>

Methodology for:

- A. Taxi vehicle applications
- B. Private hire vehicle applications
- I. Private hire operators applications
- J. Taxi driver applications
- K. Private hire applications

The driver, vehicle and operator licence fees are calculated by adding together four categories:

- Business support and licensing officer, licensing team leader, management time, customer service time for the specific activity
- Other time related to administration of taxi and private hire by officer group
- Senior management time
- Support costs

Category	Method of data collection	Notes
Business support and	To calculate the cost of business support and licensing	To include time spent:
licensing team, customer	team plus management time for processing driver, vehicle	Processing applications
service officer and	and operator applications per process the following steps	
management time for	are followed:	To include:
processing applications and		Officer and Member training
other activities related to the	1. Divide the time spent for each officer type by the	Compliance checks
administration of licence by	number of processes completed in each category.	Officer transport related
type	2. Multiply the time spent per process by the hourly	expenditure
	rate per officer type to identify the cost per	Complaints/information about

	process for the specific activity.	licensed drivers and vehicles Licensing compliance action Advice and guidance
Business support and licensing team and management time allocation for all other activities connected to the licensing function.	The time spent by business support, licensing officers, team leader and management conducting activities such as reviewing fees and charges, developing policy and communicating with the trade is recorded in the appropriate category. The time has been allocated by: 1. Multiplying the hours spent in conducting these allocation category by officer type by the hourly rate per officer type to determine total costs. 2. Dividing the total cost by the total number of applications in each category. This results in the cost per application.	To include time spent: Setting and reviewing fees Development, determination and production of policy Liaison with interested parties Collating registers and national reporting
Support costs	The support costs are determined from the financial estimates for 202/21. The methodology and background for determining support costs is provided in Appendix A. The support cost per process is calculated by dividing the total cost of support services by the number of processes in each category.	Supplies and Services Accommodation, stationery, IT Equipment Advertising External legal advice Third party costs - Medical checks
	A number of elements are removed or allocated separately: Taxi rank maintenance is to be highlighted and only charge to taxi vehicles.	Support Costs Public offices Debtors section Office services Accountancy Legal Services

	Paymaster – salaries, creditors,
	insurance
	Human resources
	Business Systems
	Customer Technical Support
	Information Systems Support
	Office Cleaning
	Performance Management
	Transport Plan
	Health and Safety

Methodology for:

C. Taxi vehicle change

To calculate the cost of a taxi vehicle change the following steps are followed:

Divide the time spent for each officer type by the number of taxi vehicle change processes completed. Multiply the time spent per process by the hourly rate per officer type to identify the cost.

Methodology for:

D. Private hire vehicle change

To calculate the cost of a taxi vehicle change the following steps are followed:

Divide the time spent for each officer type by the number of private hire vehicle change processes completed. Multiply the time spent per process by the hourly rate per officer type to identify the cost.

Methodology for:

E. Taxi temporary vehicle change - 3 months

To calculate the cost of a taxi vehicle change for 3 months the following steps are followed:

Add the cost to process a taxi vehicle application for a licensing officer and a business support officer and add a quarter of the annual cost of other costs (amend/change/general costs) for business support officers, licensing officers and management.

Methodology for:

F. Private hire vehicle change - 3 months

To calculate the cost of a private hire vehicle change for 3 months the following steps are followed:

Add the cost to process a private hire vehicle application for a licensing officer and a business support officer and add a quarter of the annual cost of other costs (amend/change/general costs) for business support, licensing officers and management.

Methodology for:

G. Vehicle plate

The vehicle plate cost is determined by adding 2 elements:

- 1. The cost of a vehicle plate on the 30 September 2021 and
- 2. The cost to produce a replacement vehicle plate (calculation is below)

(Divide the time spent for each officer type by the number of processes completed.

Multiply the time spent per process by the hourly rate per officer type to identify the cost per process for the specific activity.)

Methodology for:

H. Private hire vehicle signs

The private hire door sign cost is determined by adding 2 elements:

- 1. The cost of a door sign (per pair) on the 30 September 2021 and
- 2. The cost to produce a replacement vehicle sign (calculation is below)

(Divide the time spent for each officer type by the number of processes completed.

Multiply the time spent per process by the hourly rate per officer type to identify the cost per process for the specific activity.)

Methodology for:

- L. Taxi knowledge test
- M. Private hire test

Taxi and private hire knowledge tests fees are calculated by:

Divide the total number of knowledge tests in each group by the time spent by officer type in each category then multiple by the hourly rate for each officer type to determine the cost per test.

Methodology for:

N. Driver Replacement badge

To calculate the cost of a driver badge replacement the following steps are followed:

Divide the time spent for each officer type by the number of processes completed. Multiply the time spent per process by the hourly rate per officer type to identify the cost.

Methodology for:

O. Convert from private hire driver to taxi driver

To calculate the cost of converting from private hire driver to taxi drive the following steps are followed:

Divide the time spent for each officer type by the number of processes completed. Multiply the time spent per process by the hourly rate per officer type to identify the cost.

Reconciliation

All fees and charges are reconciled in three-year rolling programme to ensure full cost recovery for the Council.

The rolling programme of reconciliation would subsequently have the following timescale:

Year 1 2016/17 final account – reconciled Year 3, 4, 5 (2018/19 – 2020/21)

Year 2 2017/18 final account – reconciled Year 4, 5, 6 (2019/20 – 2021/2022)

Year 3 2018/19 final account – reconciled Year 5, 6, 7 (2020/21 – 2022/2023)

And continue into future years.

The end of year closing figure for each cost centre has been divided by 3 and will be recovered equally over a three year period.

The amount to be reconciled will be added or subtracted equally by the number of licences as appropriate in the categories below:

- A. Taxi vehicle applications
- B. Private hire vehicle applications
- I. Private hire operators applications
- J. Taxi driver applications
- K. Private hire applications

Once finalised the end of year accounts will be published on the Council's website. The 50% subsidy paid for wheelchair accessible vehicles will be added to the final year accounts.

Review Period

- The methodology will be subject to an annual review with any amendments documented and approved by Regulatory Services Manager.

Reference documents

- Local Government – Open for Business – LGA guidance on locally set fees